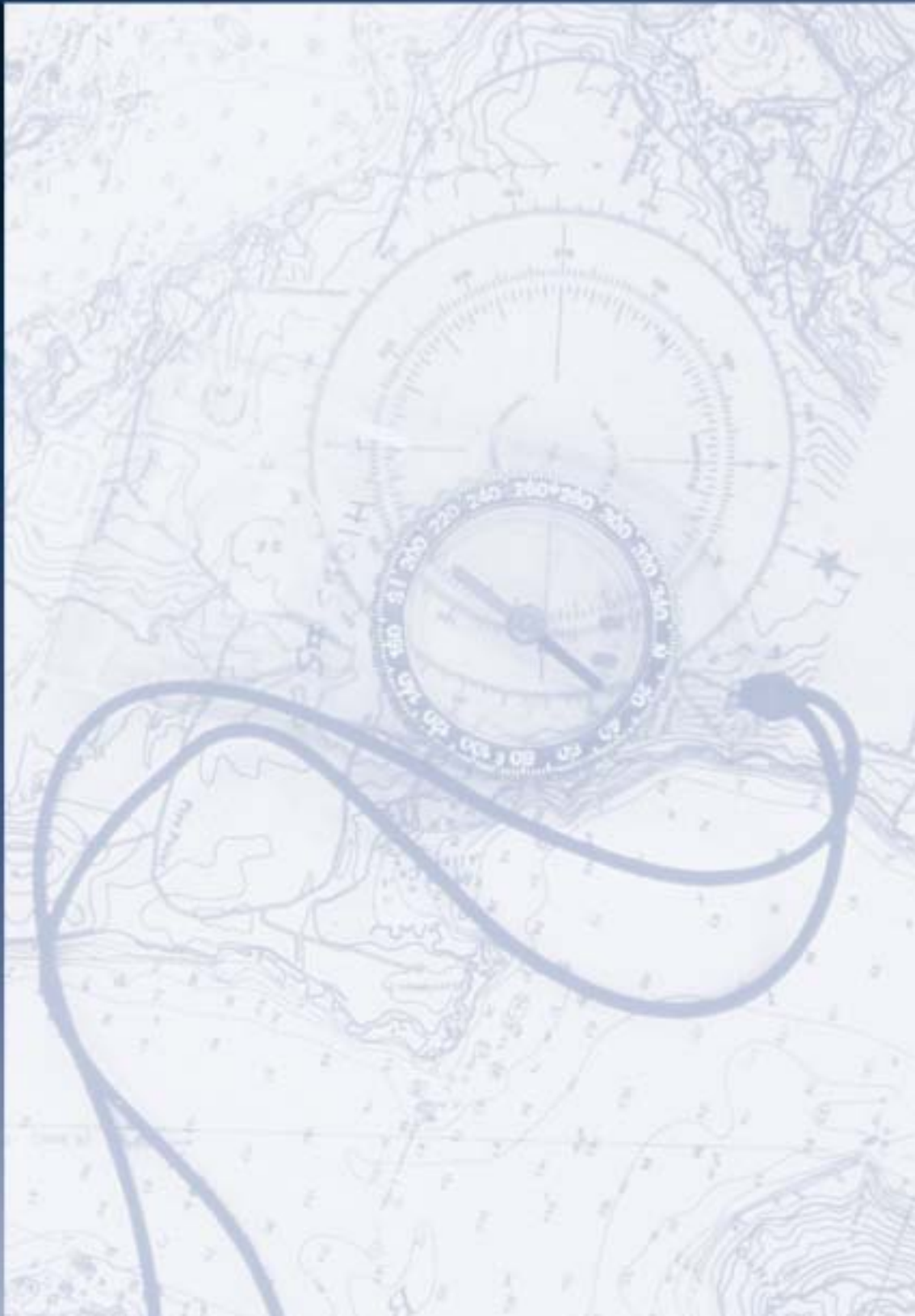




**OUTWARD
BOUND**

Voyageur Outward Bound School
2004 Annual Report



Letter from the Chairman of the Board of Trustees and the Executive Director

Dear Friends,



Robert J Moeller
Chairman, Board of Trustees



Julie Hignell
Executive Director

Once again, Voyageur Outward Bound School had a successful year thanks in no small measure to your continued support. Our 40th Anniversary in 2004 made it an immensely exciting year. This milestone helped us connect with so many of our alumni and old friends who continue to inspire us with their support and encouragement. Indeed, the warm sentiments and generosity we experienced at gala events in Minneapolis and Chicago and at the staff reunion at Homeplace truly overwhelmed us. It was wonderful to be reminded of our rich heritage of dedication and commitment to the Outward Bound philosophy—not to mention relive some of the highlights of our first 40 years in stories told!

Our 2004 Voyageur wilderness programs offered students of all ages challenging opportunities to explore their own inner strength, learn to understand others better, and be inspired by the prospect of harnessing the power of strong individuals in a compassionate community. The group experience on course offers powerful metaphors that prove as useful in life back home as they did 40 years ago.

And, the momentum is continuing to build as we embark on a new and exciting course. We have affiliated five of our eight independent schools into a single, non-profit Outward Bound. So beginning next year, you will receive a consolidated Annual Report that reflects all of our combined work. This does NOT mean an end to the Voyageur school itself; rather, it means that the school can serve as a distinct venue within the greater Outward Bound activity. The combined school's business organization includes five nationwide programs:

- *Students on wilderness courses*
(Outward Bound Wilderness)
- *Business and professional organizations*
(Outward Bound Professional)

- *Whole school reform* (**Expeditionary Learning Schools Outward Bound**)
- *Troubled youth and their families*
(Outward Bound Discovery)
- **Urban Centers**
(Atlanta, Baltimore, Boston, New York City and Philadelphia)

By implementing a unified organizational structure we can take advantage of the “best practices” that have been hard learned not only by us at Voyageur, but at all of the schools. This means not only a streamlined administration and shared fund-raising efforts but also greater opportunity to expand the five programs nationwide. We can be more responsive to student and community needs on a larger scale.

Despite structural changes, what will remain constant is the **quality** of our educational services, the **core values** on which the organization is based and our **mission**:

“To inspire character development and self-discovery in people of all ages and walks of life through challenge and adventure, and to impel them to achieve more than they ever thought was possible, to show compassion for others and to actively engage in creating a better world.”

Your loyalty and support has built the organization we are today. Thank you. Now, we hope you'll move with us to support not only your school, but Outward Bound as a whole. We continue to need your leadership, compassion and participation both to raise funds and to recruit students in an effort to further the mission of Outward Bound.

Please find out more about how to get involved by contacting us toll-free at 877-849-6151 or www.outwardbound.org.

Robert J Moeller
Chairman, Board of Trustees

Julie Hignell
Executive Director

Individual Contributors

Every effort has been made to recognize all of our donors. If there are any discrepancies, please contact Brooke Baldwin at 207-594-5548 x338.

Explorer's Club

Gifts of \$10,000 and above

Anonymous
Carl Bates
William Brewer
William and Karen Erickson
Lee and Peg Skold

Voyageur's Club

Gifts from \$5,000 to \$9,999

Anonymous
Polly and Randy Cherner
Judson M. Dayton
Julia W. Dayton
John E. Haggerty
John P. Meyer
Robert and Sharon Moeller
Robert C. Pohlard
Guido R. Rahr, Jr.
David Smilow

Expeditioner's Club

Gifts from \$2,500 to \$4,999

David E. Dines
Benjamin Jaffray
William Kasten
Christopher Kondo
Mr. and Mrs. Robert E. Lamb
David Luther
Kit and Dick Schmoker
Debbie Sidman
James L. Wilson

Adventurer's Club

Gifts from \$1,000 to \$2,499

Donna Carmody
Edward N. Dayton
Robert L. Gable
Bonnie S. Glisson
Sandra Gordon
Mr. and Mrs. Michael K. Gray
Jacqueline Griesdorn
John R. Hain
Cindy Holker
Nellie Johnson
Michelle E. Jones
Dan Katan
and Megan McBurney
Lee and Frances Klingenstein
Robert and Sara Lumpkins
Paul C. Marshall
Christian Mile
Lucy Stone Moore
Connie Morris
Jose Perez-Sanz
William Phillips
and Barbara Smith
Edward Roush
Arthur Ryan
Mary Scanlan
Rowen Steinschneider
Ronald H. Usem

Dana M. Vogen
Mark Weiss
Benson and Mary Whitney
Niel Willardson

Navigator's Club

Gifts from \$500 to \$999

John Arwe
Douglas M. Baker
Bradley C. Barron
James and Ann Borland
William C. Brumder
William Contois
Thomas and Ellie Crosby
Alfred D. Dally
Hervey Evans
and Theresa Gaffey
Scott Evans
Lisa Ferris
Scott and Nora Gill
Will Gray
Timothy Gruidl
Julie Hignell
Connie C. Hilliard
Lori Hotz
Vivian Leith
and Stewart S. Hudnut
Tacey and Peter Jungmann
Bob and Pam Kalafut
Mr. and Mrs. Charles K.
Kellogg
Sarah E. Kelly
Mr. and Mrs. Kenneth D.
Larson
Melissa P. Lindsay
Bruce and Bekka Mackenzie
Michelle Mathiesen
Wendy Meyers
Mr. and Mrs. William Michael
Mary L. Moran
Thomas G. Mulvey
Gail and Paul Ohly
Edward Oppenheimer
Steven Pace
John F. Reynolds, III
Carleen Rhodes
Sheryl Rogers
David Rolloff
Gerald Rosen
and Martha Brand
David C. Sack
Cameron Skold
Mark Slaughter
Bruce and Julie Steiner
Bob Teetshorn
Barbara Wood
Mr. and Mrs. Edward
Zimmerman

Paddler's Club

Gifts from \$250 to \$499

Anonymous

Amy and Kenneth Bonk
Judith L. Bruner
Julie C. Butler
John B. Carroll
Christine and Thomas Cassel
Kelty E. Crain
Barbara J. Dilworth
John England
Kathleen Erbes
Catherine Ernster
Sue Goodman
Cecil J. Hash
Mr. and Mrs. Don Helgeson
Stefan D. Helgeson
Dave Hershberger
Jeff Hollister
James A. Howard
Kent Koshkarian
Steve Kowalke
Joyce A. Kullman
Peter C. Lardner
Thomas Leavens
Janet Leslie
John Lionberger
John M. Logar
Steven Lukas
William Lynch
Herve and Pamela Maigret
Bonnie J. Marron
Audrey Maynard
Polly and Bob McCrea
S. Michael Mehalko
Greg M. Mertz
Eugene Moore
Michael Nash
Mary Norton
Linnea S. Olesen
Karen Ostrander
Curt N. Peterson
Jerome Pieh
Mr. and Mrs. David G.
Piepgras
Thomas Rose
Mr. and Mrs. Stan Ryan
Mr. and Mrs. Hugh Schilling
Peggy Scholtz
Barbara Schroeder-Buck
John S. Shonyo
Elizabeth Spencer
Mr. and Mrs. Frank M. Sterner
Charles A. Stockwell
Peter and Ann Tarlton
Mark and Brooke Timmerman
Donna D. Welter
Aloida Zaragoza

Climber's Club

Gifts from \$150 to \$249

Anthony Andersen
Pam Anderson
Anonymous
William Arthurs

Llewellyn W. Bell
Mr. and Mrs. Jon Bivens
Susan Bongaarts
John and Karen Burns
Harriet Callaway
David Cappetta
Jim and Sharon Carlin
Mark and Stefanie Carlson
Mr. and Mrs. William E.
Cayley
Mr. and Mrs. John R.
Cunningham
William R. Deaton
Esther Derby
Joseph Dixon
Gloria J. Erickson
Nancy Fesler
Kathy P. Fox
Kenneth Fullerton
Linda Ganister
Maggie George
William Gibson
Sara M. Gilliam
Karen and Craig Hansen
Rodney D. Hardy
Peter and Linda Heath
Roger Howe
John Huston
Walter Johnston
Ann and Kenneth Jones
Samuel Kaplan
Arlyne Kelberer
Michael J. Kiple
Kevin M. Kucik
Ronald and Nancy Kurz
Katherine Lawton
Jeff Lee
Jonathon Lettvin
Linda Lisse
George and Maria Malone
Michael Martens
Ken Mathas
David McGough
Mr. and Mrs. Peter D. McLeod
Marjorie M. McRoberts
Connie and Gary Mensing
Smiljana Milovanovic
Margaret and Brett Moore
Ted Moores
Clare O'Connell
Sandy Payette
Carlton Pierce
Elizabeth Pollack
Katharine Racine
Cindy Rogers
John and Audrey Rogers
Guenter Rohrmann
Donald and Sandra Rubovits
Betty and Morris Salzberg
Karl Simer
Mr. and Mrs. Kenneth Skold
Robert and Barbara Stahl

Individual Contributors

William F. Stahl
 Sally Stepath
 Mr. and Mrs. Michael Stiller
 Shelley B. Supplee
 Thomas and Gloria Teibel
 Dale Theis
 Mr. and Mrs. Mark Thomas
 J.A. Van Marwijk Kooy
 Lawrence Varsek
 Sara and George Walker
 Mr. and Mrs. Joe Walto
 Peggy Watson
 David and Hope Welles
 Agatha B. White
 Katherine Whybrow
 Paul Wyckoff
 Ralph Young

**Backpacker's Club
 Gifts from \$75 to \$149**

Gary Adams
 Mr. and Mrs. Tom Albani
 Mark and Connie Andrew
 Anonymous
 Mary Armstrong
 Patrick Autore
 Michele Azar
 Peter H. Bailey
 James and Sandra Bates
 Keith and Arlene Bates
 W.S. Batsche
 Gary Bechtold
 Sarah Berger
 Brett A. Berges
 Kathy Beriau
 Sara Biewen
 Roy Bohrer
 Fran Branch
 Jonathan and Renee Brant
 Jane H. Bronson
 Mr. and Mrs. Roger A. Brooks
 Steven C. Bruehl
 Pamela K. Bull
 Janet L. Callear
 Mr. and Mrs. William S.
 Carlson
 David Casey
 Steven and Valerie Ceba
 Linda and James Cherney
 Sandra and Reed Clemmer
 Michael and Christine Clifford
 Mary Cloutier
 Wayne and Laurel Cobb
 Arvin Cohen
 W. Gregory and Katherine
 Coward
 Jay and Page Cowles
 Wendy Coyne
 Elizabeth Dalgliesh
 Victoria G. Dickson
 Robert Eckman
 Jane M. Eisner
 Howard Ellegant

John C. Erkkila
 Andy Fena
 Steven T. Fish
 Bill Flagg
 Dennis Ford
 Roger P. Foussard
 Ruth K. Fowler
 Douglas W. Franchot
 Mr. and Mrs. Monte Fronk
 Judith Futch
 Joann W. Gadbaw
 Susan Gaines
 Ernest L. Galloway
 Robert Goldfarb
 Karen Gotwalt
 James W. Gravely
 Jeffrey Greenwood
 Kathryn Gylmn
 Dan and Ruth Haggerty
 Laurie Halas
 Jane H. Hall
 John Hanisee
 Andrea Hanson
 Mark J. Hanson
 Frank J. Hashek
 Doug G. Houston
 Bruce and Julie Howe
 Mark Hroncich
 John C. Huie
 Jane Ivezic
 Jennie L. Ivezic
 Arnold and Rita Jirasek
 Keir and Barbara Johnson
 Spencer Johnson
 Reid Jorgenson
 Lauren Kelley
 Mr. and Mrs. Cyril Kerber
 Susan Kief
 Jim Kielsmeier
 Mr. and Mrs. James
 Kincannon
 Carl and Mary King
 Paul Kirk
 Karen Klerk
 Jessica Kushner
 Donna Kuhl
 and John Mahowald
 Jane Lago
 John A. Laurence
 Steven Lewis
 Sarah Lightner
 Charles B. Lounsbury
 Catherine and David Lowery
 Joe and Barbara Lucey
 James May
 Ted McColgan
 Megan McCrossin
 Maureen A. McGraw
 Harry G. McNeely, Jr.
 Pam McNulty
 Richard and L. J. Menzel
 Carl Meyer
 Suki Meyer

Donna R. Miller
 Elizabeth Miller
 Joanna Mitchell
 and Joan Kinnear
 Mr. and Mrs. Robert G.
 Mitchell
 Annie Monaghan
 Madeleine Monat
 Thomas Morgan
 Barbara Y. Morris
 Louise and William Morris
 Robert and Michelle Moser
 Kirsten Mowrey
 Patricia Muller
 Elizabeth Murphy
 John P. Murphy
 Joseph E. Murphy, Jr.
 Joan Nagy
 Bill Nelson
 Jeffrey W. Nelson
 Mr. and Mrs. Jordan
 Nerenberg
 Norwyn and Barbara Newby
 Christine Norton
 Mary Norton
 Mary O'Brien
 Roxanne and James Obrien
 Elinor and William Ogden
 Hans and Evren Olsen
 Mr. and Mrs. Dale Olseth
 Richard O'Neill
 John Ordway, Jr.
 Martin Otten
 Derry Patterson
 Kevin R. Pechacek
 Cary Perillo
 Lili Perski
 Judy Pigott
 Deborah W. Pinkerton
 Mr. and Mrs. Frank W. Plant, Jr.
 Virginie Pointeau
 Marilyn Powell
 R. Randolph Powell
 Carol Prahinski
 Burt and Betsy Queen
 John C. Read
 Thomas and Joan Read
 Ronald Reitz
 Richard Rella
 Paul and Melinda Roberts
 Thomas Roth
 Patrick Rulon-Miller
 William and Judy Rummmler
 Kristen Rupert
 and John H. Foote
 Mary C. Ryan
 Peter Scanlon
 Frank Schneider
 John R. Schultz
 Mark Schwob
 Suzanne I. Seubert
 Timothy C. Sherck
 Pam Sidman

Joan Slater
 Clair Smith
 Jeffrey A. Smith
 Mary Frances Smith
 Jane A. Snyder
 Ted Snyder
 Mr. and Mrs. Philip Solseng
 Ann Somers-Webster
 and Loring Webster
 Scott and Carolyn Stacke
 Doug Stally
 Daniel and Amy Steckel
 John and Geraldine Steen
 John Steingraeber
 Mr. and Mrs. John Stinson
 Karen A. Strauss
 Ronald M. Sushak
 Leigh J. Swanson
 Max Tarrel
 Yingfah Thao
 Myron Tinklenberg
 Janet Twohey
 Robert Ulrich
 Mr. and Mrs. Donald Varey
 Jesus Vega
 Mr. and Mrs. Harold
 Vestermark
 Jeannie Wagner
 George H. Warrington
 Elizabeth and Theodore
 Weicker
 Thomas and Marilyn Wellems
 Maureen Whalen
 Ted Wichmann
 Kathryn and Charles Williams
 Mr. and Mrs. George G. Willis
 Thomas A. Wilson
 Diane Wintzer
 Ben Wright
 Larissa Zoot

**Brigade Mate's Club
 Gifts up to \$74**

Jean V. Adams
 Lydia Adelfio
 Jack Anderson
 Anonymous
 Sanjay Arwade
 Debbie Barack
 Mr. and Mrs. Robert C. Barrett
 Tim and Deb Bartelt
 Mr. and Mrs. Charles Beck, Jr.
 John A. Beck
 Kathleen and Brady Benson
 John Boger
 Stephen and Sue Born
 Evelyn and Christopher
 Boutin
 Janice D. Boyd
 David C. Brackett
 Clifton Brandt
 Robert Brennan
 Karen Bresnahan

Sandra Brillhart
 Paul and Denise Brodeur
 Stanford and Julie Brown
 Robert A. Browning
 Charles R. Burton
 Sally B. Butler
 Yoit and Joseph Callaghan
 Mr. and Mrs. David Capezzuti
 Stephen E. Carleton
 Mr. and Mrs. Rodger Carlson
 David C. Carter
 Kevin M. Case
 Mr. and Mrs. Lee Coleman
 Patrick Cook
 Frederick and Merilee Corbit
 Joyce Cornelissen
 Susan Corsetti
 Margaret Craig
 Sheila and Alex Creecy
 David B. Crowe
 Mr. and Mrs. J. M. Cruz
 James and Sheryl Culver
 Gordon Cutler
 Robert and Marguerite Davis
 Mark and Paula Debofsky
 Douglas Degelsmith
 Mandy Degelsmith
 and Mark Brown
 Mr. and Mrs. Francis DeLage
 Mr. and Mrs. Richard Delapaz
 Barbara Diedrichs
 Marcella Dillard
 Steve and Amy Dornbach
 Heidi Douglass
 Paul Dragsten
 Susan Duffy
 Karla Dyson
 Mr. and Mrs. Walter Dziedzic
 Sally Eberhardt
 Donald Erpelding
 David Evans
 Chris Ezzo
 Thomas Fahey
 Thomas L. Faix
 Jason Farabaugh
 Daniel and Katherine Farley
 Jeff and Camille Fauser
 David Felgner
 Mr. and Mrs. David Ferguson
 Daniel and Theresa Ferrise
 Walter Fox
 Sharon P. Frankel
 Susan Fraser
 Alan A. Fritsche
 Mr. and Mrs. John Fullmer
 Eugene Gagliardi
 Edward and Bryna Gamson
 Allison Gathany
 Teresa L. Gibson
 Thomas and Elizabeth
 Gleason
 Kathleen Golden
 Andrea Goldensohn

John Graham
 Christine Green
 Jenni Grimes
 Mr. and Mrs. Richard
 Gumport
 Robert H. Hackney
 Philip J. Hagenah
 Mrs. and Mr. Leslie C. Hague
 Nancy Hament
 Jeane Hanley
 Rachael Hannah
 Eugene and Bernice Hanson
 Will Hauser
 John Henderson
 Judith Hepper
 Mark Hershey
 Bonnie Herzberg
 Mr. and Mrs. James Heuer
 Mr. and Mrs. George Himes
 Beecher Hoogenboom
 Dawn and Otis Howe
 Dr. and Mrs. Jasper Hunt
 Dr. and Mrs. John Huston, III
 Audrey Jakab
 Malvin Janal
 Georgia and John Jeffers
 David Kallenbach
 Francis Kapsch
 Constance Karger
 Michael Katchen
 Douglas C. Kay
 Peter Keers
 Sheila Keller
 Eric A. Kelley
 Terry Kerber
 Mike Kircher
 Patricia M. Kleiner
 Joseph and Anne Knight
 Jewel Knudsen
 Linda Kroy
 Jim Kubicek
 Mark Kuzma
 Eleanor M. Lahr
 Linda Lara
 Mr. and Mrs. Robert Laskey
 David Lee
 June Lepley
 Mr. and Mrs. Fredric Leukroth
 Sue Levin
 Katherine Liermann
 William R. Long
 Christine Lorton
 John Lynn
 Ellen and David Macdonald
 Pamela and Thomas
 Mackenzie
 Jennifer Magner
 Maria and William Magner
 Dave Malutich
 Nicole Maniez
 Brian and Lucy March
 Gloria and A. Lewis Markfield
 Sandra S. Marr

Kim Marshall
 Mr. and Mrs. Donald L.
 Maruska
 Pamela J. Mathews
 Janet Mauer
 James McKee
 Susan M. McMahon
 Mr. and Mrs. David McNab
 Craig and Kristine McVea
 Luke Melchert
 Gail Miller
 Margaret Monteith
 Mark and Pam Moret
 Loretta Morrissey
 Robert and Elaine Mravetz
 Mark and Barbara
 Muehlhausen
 Mr. and Mrs. Marvin Mueller
 Dana C. Muldoon
 Michele Mydanick
 Barbara M. Naef
 David Nahrwold
 Ms. Beverly Napieracz
 Toni L. Nemanick
 Deidre Norton
 William and Linda Norton
 Mr. and Mrs. Gerald Nystuen
 Richard Obershaw
 Mr. and Mrs. John C. O'Brien
 Bruce A. Oehler
 Wm. Oliver
 Harry Oppenheimer
 Martha O'Rourke
 Beverly Parsons
 Clark Parsons
 David Pavlik
 Beth Peter
 Jane S. Petrarca
 Mr. and Mrs. Lawrence N.
 Petzing
 Marsha Pinkstaff
 Sally Pinkstaff
 Gary Pintner
 Kathleen J. Pishaw
 Mr. and Mrs. Delbert Ploen
 Lisa B. Podos
 Mr. and Mrs. Duncan M.
 Porter
 Elizabeth Potter
 Kathryn Pratt
 Susan B. Preis
 Ellen Price
 Jason S. Pruet
 Susan and Court Queen
 Val and Roberta Rand
 Eric and Carolina Reed
 Vonzele Reed
 James and Susan Reehoff
 Mitchell Richman
 Robert and Marcia Rinek
 Andrew Rinzler
 Koleen Roach
 James and Cheryl Robinson

Kenneth and Shelley
 Rosenberg
 Martin R. Rosenbush
 Anna Royer
 Minty Russell
 Dr. and Mrs. Howard Sacks
 Sally Behr Schendel
 Anne Shamim
 Hannah Shatz
 Shirley Joy Shaw
 Corrin Sidla
 Barbara Y. Sipp
 Allen Spivack
 and Sherry Grossman
 Durand Splater
 Fred S. Stang and Claire Lorch
 Kathleen and Luke Steigerwald
 Frank and Helen Stevenson
 Jerri Stracener
 Wade Strauss
 Jeanne M. Suski
 Anne E. Swayze
 Norman and Margaret Swicker
 Judith Takkunen
 Ruth Teeple
 Phillip or Breck Thennes
 John Neil Thompson
 Jane A. Thrash
 Arlene Ustin
 Sandra L. Wadsworth
 Bonnie L. Walsh
 Susan Walto
 and Doug Hubred
 Hans and Marissa Wanamaker
 Craig Watt
 Pam Wehr
 Mary Weilandt
 Helen White
 Gretchin Witman
 Marvin Wolf
 Mr. and Mrs. Peter L. Wolf
 David A. Young
 Braxton Younts, III
 Conrad Yungbliut

Gifts In-kind Contributors

William and Karen Erickson
 Jason Farabaugh
 Jacqueline Griesdorn
 David Joice
 Allen and Jacky Kallenbach
 William Kasten
 Robert and Sharon Moeller
 Ted Patton
 Pepe Perez-Sanz
 Robert and Barbara Stahl
 Dana M. Vogen
 James L. Wilson

Corporations and Foundations

Explorer's Club

Gifts of \$10,000 and above

Alverin M. Cornell Foundation
Gander Mountain
Mason Foundation
St. Paul Travelers Foundation

Voyageur's Club

Gifts from \$5,000 to \$9,999

Columbia Sportswear Company
General Mills Foundation
The Carl & Eloise Pohlada Family
Foundation
Ronald McDonald House
of Paducah
Ronald McDonald's Children
Charities of Paducah

Expeditioner's Club

Gifts from \$2,500 to \$4,999

Best Buy LLC
William Blair & Company
Foundation
Cargill, Inc.
Dellwood Foundation
Margaret Rivers Fund
Wells Fargo—Minneapolis

Adventurer's Club

Gifts from \$1,000 to \$2,499

Arcadia Charitable Trust
Bechtel Jacobs Company LLC
Best Buy Children's
Foundation
Catherine A. Smith Fund of the
Minneapolis Foundation
The Dye-Knopf Fund
Ecolab, Inc.
Elmer L. and Eleanor J.
Andersen Foundation
General Mills Corporation
The Gettinger Foundation
Illinois Tool Works Foundation
Kohler Company
The Prudential Foundation
Matching Gifts Program
Valspar Foundation
Walter D. Boutell Camp Fund

Navigator's Club

Gifts from \$500 to \$999

Cornell Forge
Pfizer Foundation Matching
Gifts Program
RBC Dain Rauscher

Thescott, Inc
Voyageur North Outfitters

Paddler's Club

Gifts from \$250 to \$499

St. John's University Campus
Ministry
Triford Foundation

Climber's Club

Gifts from \$150 to \$249

Erasmus, Inc
The Futch Foundation Inc.
Laborer's International Union
of North America
Microsoft Matching Gifts
Program
National Labor Relations Board
Orion Financial Corp
Upward Bound—U of M

Backpacker's Club

Gifts from \$75 to \$149

Arlington Central School
District
GlaxoSmithKline
Holder Family Foundation

Minnesota Mutual Foundation
Rocky Mountain School of
Expeditionary Learning
Wells Fargo Foundation
Employee Matching Gift
Program

Brigade Mate's Club

Gifts up to \$74

CRT Capital Group LLC
Klun Law Firm, P.A.
John S. and Jane S. Lynn Trust
Nike Foundation
Stover's Greenhouse
The Anna Westin Foundation

Gifts In-kind Contributors

McDonald and Schaefer LLC
Northwest Passage
REI
Uncle Dan's
Village Gardener
Vision Quest Fine Art
Photography
William Blair & Company

Memorials and Honoraria

In Memory

of Alan McRoberts

Marjorie McRoberts

In Honor of Scott Powers

In Memory of

Richard Cartwright Smith

In Honor

of Michelle Sproull

In Memory

of Judith Stadel

In Memory

of Ronald Walls

Sally B. Butler
Linda Ganister
Judith Hepper
Bruce Howe
Roger Howe
Jane Ivezic
Jennie L. Ivezic
Vicki Ivezic
Francis E Kapsch
Klun Law Firm, PA
Janet Mauer
National Labor Relations Board
Thomas and Gloria Teibel

Financial Statements

Statement of Activities

For the Year ended December 31, 2004

(Amounts in \$000's)

Revenues and Gains

Course tuition and fees	\$ 2,124
Contributions and grants.....	523
Investment income-endowment.....	2
Interest income.....	1
Net gains on investments.....	0
Other income (loss).....	42

Total Revenues.....\$ 2,692

Expenses

Program	\$ 1,442
Admissions and marketing.....	306
Fundraising and development	150
General management & administration.....	737

Total Expenses.....\$ 2,635

Changes in net assets	\$ 58
Net assets, beginning of year	323
Net assets, end of year.....	\$ 381

Statement of Financial Position

December 31, 2004

(Amounts in \$000's)

Assets

Cash and cash equivalents.....	\$ 47
Accounts receivable.....	26
Inventories and prepaid expenses.....	76
Contributions and grants receivable.....	1
Net property and equipment	931
Investments	222
Other.....	52

Total Assets\$ 1,353

Liabilities and Net Assets

Liabilities	
Accounts payable.....	\$ 125
Accrued expenses.....	470
Deferred revenue	377

Total Liabilities.....\$ 972

Net Assets	
Unrestricted.....	(111)
Temporarily restricted	134
Permanently restricted	358

Total Liabilities and Net Assets\$ 1,353



Founding
Trustees

Russell M. Bennett II
James F. Bourquin (*deceased*)
E.C. Brown, Jr.
John Burger
John Cowles, Jr.
Kenneth Dayton (*deceased*)

Robert E. Hess
Roger G. Kennedy
Cargill MacMillan, Jr.
Harry G. McNeely, Sr.
Russell Moore

John G. Ordway, Jr.
George Pillsbury
Louis F. Polk, Jr.
A.L. Reed
Rabbi Max A. Shapiro
Richard H. Vaughan (*deceased*)

Life Trustees

Robert J. Moeller
Anthony Andersen (*deceased*)
Douglas Baker
Russell M. Bennett II
William Brewer
Thomas Crosby, Jr.

Judson Dayton
William Driscoll (*deceased*)
Douglas W. Franchot
Benjamin Jaffray
Polly McCrea
John McGrory

Harry G. McNeely, Jr.
Guido Rahr, Jr. (*deceased*)
Gerald Rosen
Edward C. Stringer
Virginia L. Stringer
Ted Weyerhaeuser

2004 Board
of Trustees

Peter Bailey
David Dines
Bill Erickson
Hervey Evans
Monte Fronk
Cindy Holker
Nellie Johnson

Michelle Jones
William Kasten
Chris Kondo
John Lionberger
Paul Marshall
John Meyer
Bill Michael

Robert J. Moeller
Gerald Rosen
Stan Ryan
Lee Skold
Dan Sundin
Dana Vogen
Niel Willardson

